

**Nickel 28 Capital Corp.** 

Investor Presentation 投资者报告 January 2021 2021年1月

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With respect to the forward-looking statements contained in this presentation, assumptions have been made regarding, among other things: future cobalt and nickel market prices; future global economic and financial conditions; future commodity prices, demand for cobalt and nickel and the product mix of such demand and levels of activity in the battery metals industry and in such other areas in which the Company may supply cobalt and nickel and the product mix of such supply; the accuracy and veracity of information and projections sourced from third parties respecting, among other things, future industry conditions and demand for cobalt and nickel; and, where applicable, each of those assumptions set forth in the footnotes provided herein in respect of particular forward-looking statements.

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Disclosures of a scientific or technical nature in this presentation have been reviewed and approved in accordance with National Instrument 43-101 – Standards of Disclosure for Mineral Projects ("NI 43-101") by Dr. Qingping Deng, a "qualified person" as defined in NI 43-101. For additional scientific and technical information regarding Nickel 28's portfolio, readers are encouraged to review additional materials available on the Company's website and profile on SEDAR at www.sedar.com



## Nickel 28

## 概况



8.56% JV interest in Ramu Ni-Co Operation 在Ramu镍钴合资企业拥有8.56%的股权

Low cost open-pit nickel-cobalt mine and HPAL plant located in Papua New Guinea

位于巴布亚新几内亚的低成本露天 镍钴矿和高压酸浸HPAL工厂

Operating since 2012, capex of US\$3 billion

**2012**年投入运营,资本开支**30**亿美元

Mine generates substantial free cash flow

矿山产生大量自由现金流



Royalty Portfolio 权利金项目组合

13 royalties focused on nickel and cobalt in Canada, Australia and Papua New Guinea

加拿大、澳大利亚和巴布亚新几内亚 13个专注于镍和钴的权利金项目

1.75% NSR on Dumont Nickel Project in Quebec

魁北克省Dumont镍项目1.75%的净融炼所得权益金NSR

2.0% NSR on Turnagain Nickel Project in British Columbia 由法公Turnagain領項目2.0%的

卑诗省Turnagain镍项目2.0%的

**NSR** 



Other Assets 其他资产

~US\$8M in cash with no corporate debt 约800万美元现金,无公司债务

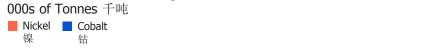
2.2% equity stake in Minerva Intelligence 持有Minerva Intelligence 2.2%的股权

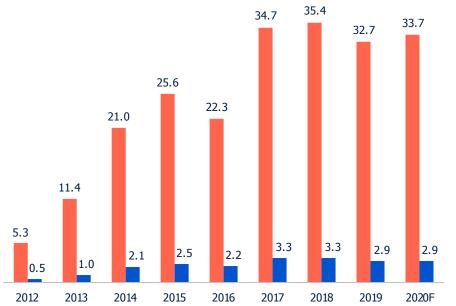
World-Class Nickel-Cobalt Mine in Production w/ Upside Through Royalty Portfolio 世界级的镍钴矿已经投产/通过持有权利金组合获得更多上行潜力

## Ramu Performance / Ramu的业绩表现

 Attractive production and cost profile, with significant potential to deliver decades of production in excess of currently defined 14 year life of mine

■ 有吸引力的产量和成本概况,具备超过目前确定的14年矿山寿命几十年的潜力 Production in Mixed Hydroxide 在混合氢氧化物中生产 Ramu Historical Cash Costs and LM Ramu Historical Cash Costs and LME Nickel Price

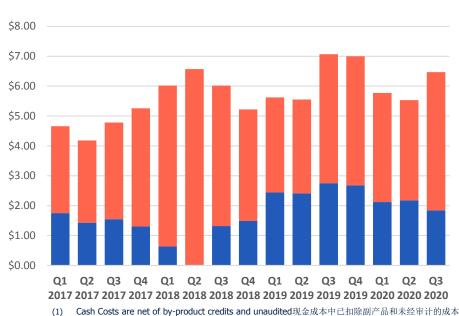




Ramu历史现金成本和LME镍价

■ LME Nickel Price / LME镍 价 (US\$/Lb. 美元/磅)

Ramu Cash Costs / Ramu 的现金成本(1)



Ramu Production Has Exceeded Design Capacity for Each of the Last 4 Years

过去4年,Ramu的产量每年都超过了设计产能

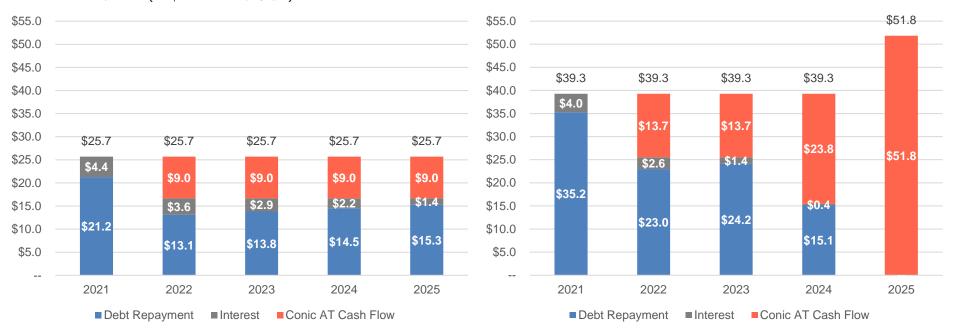


# Ramu Cash Flow Distribution to Nickel 28 Ramu给Nickel 28的现金流贡献

- Forecasting to receive 35% of Nickel 28's attributable cash flow starting in 2022 预计从2022年开始, Nickel 28将获得35%的可归属现金流
- When full Ramu debt is repaid, Nickel 28 receives 100% of attributable cash flow and JV interest increases to 11.3% / Ramu债务全部偿还完后, Nickel 28将获得100%的可归属现金流,而且在Ramu的持股比例将增加至11.3%

Nickel Price 镍价: \$8.00/lb Cobalt Price 钴价: \$20.00/lb (1) Cash Flow 现金流 (US\$ Millions 百万美元)

Nickel Price 镍价: \$10.00/lb Cobalt Price 钴价: \$30.00/lb (1) Cash Flow 现金流 (US\$ Millions 百万美元)



Source: Company Estimates 来源: 公司估测

## Significant Near Term Cash Flow 大额的短期现金流



<sup>(1)</sup> Assumes 33,500 Mt Ni production, 80% Ni Payability, 2,950 Mt Co production, 65% Co Payability, US\$250 million of annual operating costs and capex 假设镍产量为3.35万吨,镍偿付能力为80%,钴产量为2950吨,钴偿付能力为65%,每年运营成本和资本支出为2.5亿美元

# Market Summary 市场摘要

### Capitalization 资本总额

#### Capitalization Data (as at Jan-18-2021)

Capitalization Bata (as at San 18 2021)		
Share Price	(C\$)	\$0.60
Basic Shares Outstanding	(M)	84.9
Basic Market Cap	(US\$M)	39.9
Total Debt	(US\$M)	105.4
Cash & Equivalents	(US\$M)	8.0
Equity Investments	(US\$M)	0.1
Enterprise Value	(US\$M)	137.2

### Share Price Performance & Ownership 股价表现及所有权



#### Substantial Holders 主要股东

Board & Management 董事会和管理层

16.0%

#### Board of Directors 董事会

**Anthony Milewski**, Chairman of the Board 董事会主席

 Distinguished leader in the metals & mining industry, having been a director, advisor, founder, or investor in multiple mining companies 金属和采矿行业杰出的领导者,是多家矿业公司的董事、顾问、创始 人或投资者

Justin Cochrane, President, CEO & Director 总裁、首席执行官兼董事

- 20 years of royalty and stream financing, M&A, and corporate finance experience / 20年权利金和产量流转融资、并购以及企业融资 经验
- Former Executive VP and Head of Corporate Development for Sandstorm Gold Ltd. 曾担任Sandstorm Gold Ltd. 的执行副总裁兼企业 发展主管

#### Philip Williams, Director 董事

- Over 15 years of mining and finance experience, including roles in corporate development, research, fund management and investment banking 超过15年的矿业和财务经验,包括在企业发展、调研、基金管理和投资银行方面的经验
- Director at Mawson Resources Ltd. / Mawson Resources Ltd.的董事

#### Candace MacGibbon, Director 董事

- Over 25 years of experience in the mining sector and capital markets 在采矿领域和资本市场有超过25年的经验
- Currently the CEO of INV Metals which is focused on the development and exploration of Loma Larga in Ecuador 目前是专注 于在厄瓜多尔Loma Larga进行勘探和开发的INV Metals的首席执行官

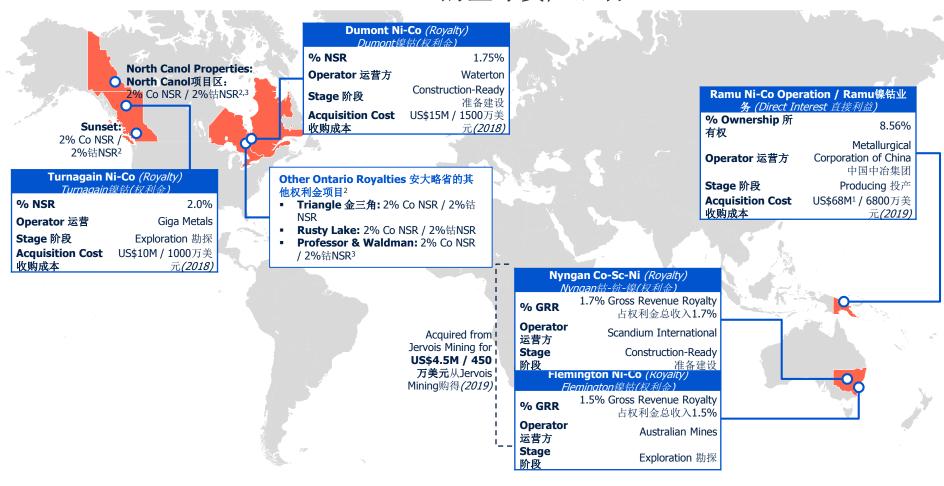
#### Maurie Swan, Director 董事

- Practiced corporate law at Stikeman Elliott LLP for over 24 years with wide ranging experience, including debt capital markets, securitization, corporate finance, and M&A 在Stikeman Elliott LLP从事公司法工作超过24年,拥有广泛的经验,包括债务资本市场、证券化、公司融资和并购
- Mr. Swan had a particular focus on transactions in the global mining and metals sector / Swan先生特别关注全球矿业和金属领域的交易





# Nickel 28's Global Portfolio Nickel 28的全球资产组合



- (1) Highlands transaction value adjusted for the PanAust buyback and Highlands' adjusted cash balance / Highlands交易价值经PanAust回购和Highlands调整后的现金余额进行了调整
- (2) Other royalties acquired for ~C\$0.9M in aggregate in 2017 / 2017年获得的其他权利金合计约90万加元

(3) Two separate mineral properties to which a Co NSR applie 两个独立的钴NSR矿产项目区s

Nickel 28's Investment Portfolio Acquired at a Cost of C\$130 million (C\$1.55/share)
Nickel 28收购的投资组合共耗资1.3亿加元(1.55加元/股)

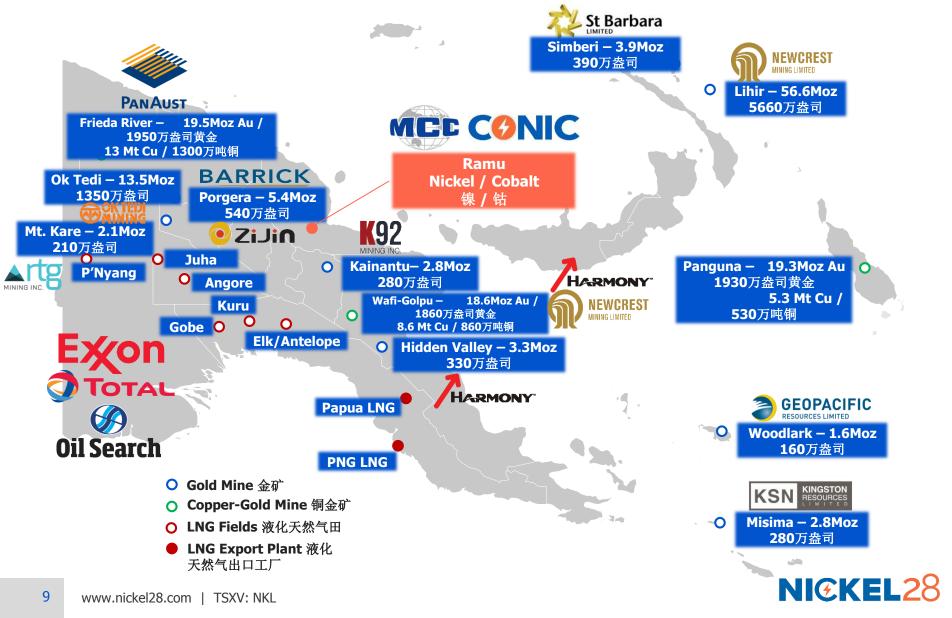


# Ramu Highlights / Ramu亮点

- Commissioned in 2012 with ~US\$2.1 billion in initial capital expenditures 2012年投入运营,初期资本开支21亿美元
- Consistently ranks at or near first-quartile of the global nickel cost curve 在全球镍成本曲线中一直处于或接近前25%的位置<sup>1</sup>
- Producing above nameplate capacity since 2017 自2017年起产量超过额定产能
- Resource covers less than 15% of Ramu's exploration license
   资源量在Ramu勘探许可证中占不到15%
- NI 43-101 report highlights significant additional resource and reserve potential NI 43-101报告凸显出巨大的资源量和储量上升潜力
- JV interest increases from 8.56% to 11.3% when JV loan is repaid 合资公司贷款偿清后在合资公司中占的比例将从8.56%增加到11.3%
- Nickel 28 expecting to receive significant dividends from Ramu, starting in 2022
   Nickel 28预计将自2022年起从Ramu收获高额分红

## Papua New Guinea: Incredible Resource Potential

巴布亚新几内亚: 难以置信的资源潜力

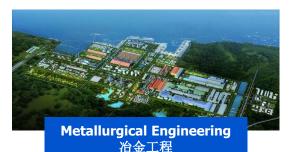


# **Map of Ramu Nickel-Cobalt Integrated Operation**

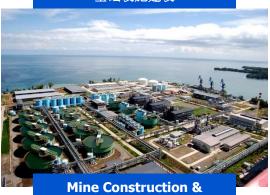
Ramu镍钴综合业务地图 **Nickel-Cobalt** Operation Madang □<sub>Lae</sub> **Basamuk** Port Morseby □ **Plant** Usino Basamuk加工厂 Ramu **Nickel-Cobalt** Exploration Licence 勘探许可证 **Operation** All Weather Roads 全年通车的公路 Ramu镍钴运营 Kurumbukari **Mine Site** Highway 高速公路 Kurumbukari矿场 Pipeline (134 km) 管道(134公里) City 城市 100 Kilometres 公里



# Metallurgical Corporation of China 中国中治(MCC)







**Development** 

矿山建设和开发

- Formed in 1948 when it built Ansteel / 1948年创办,当时成立了鞍钢
- Acquired by China Minmetals Corporation (SOE) in 2015 / 2015年被中国 五矿集团公司(国企)收购
  - 112<sup>th</sup> on the Fortune Global 500 list 在全球财富500强中排名第112 名
  - US\$80B in revenue and US\$130B in assets 营收800亿美元,资产 1300亿美元
- MCC currently developing >2,000 projects worldwide 中治目前在全球开 发的项目超过2000个
- Specialty is metallurgical engineering, construction & development 专长 是冶金工程、建设和开发
- MCC has engineered and constructed some of the largest mining projects in Asia Pacific 亚太地区一些最大的采矿项目均是由中冶设计和施工
  - Jinchuan Nickel Mine 金川镍矿-Largest in Asia 亚洲最大
  - Dexing Copper Mine 德兴铜矿 Largest in Asia 亚洲最大
  - Benxi Iron & Steel Mine 本溪钢铁矿 One of largest in China 中国最大之一
  - Weinan Molybdenum Project 渭南钼项目- Largest in China 中国最大
  - Ramu Only Nickel Cobalt Operation in PNG / 巴布亚新几内亚唯一一座镍钴矿

Tremendous Partner at Ramu Mine for Over 13 years Ramu矿13年强大的合作伙伴



# **Growth Through Portfolio of Streams and Royalties**

## 通过金属流和权利金组合获得增长

Royalty Name			17K YIL 17 (1)	Primary Metal(s)	Royalty Type	Stream ROFR
权利金名称	Operator 运营方	Location 位置	Stage 阶段	主要金属	权利金类型	金属流优先购买
Dumont	Waterton Global Res. Mgmt	Québec 魁北克	Construction-ready 准备建设	Ni-Co 镍钴	1.75% NSR	-
Turnagain	Giga Metals	British Columbia 卑诗省	Exploration 勘探	Ni-Co 镍钴	2% NSR	Yes 是
Nyngan	Scandium Int'l Mining	Australia 澳大利 亚	Construction-ready 准备建设	Ni-Co-Sc 镍钴钪	1.7% GRR <sup>1</sup>	-
Flemington	Australian Mines	Australia 澳大利 亚	Exploration 勘探	Ni-Co-Sc 镍钴钪	1.5% GRR <sup>1</sup>	-
Star Mountains	Freeport Resources	PNG 巴布亚新几 内亚	Exploration 勘探	Cu-Au 铜金	1% NSR	-
Sewa Bay	Pure Minerals	PNG 巴布亚新几 内亚	Exploration 勘探	Ni-Co 镍钴	5% FOB GRR	-
Triangle	New Found Gold	Ontario 安大略省	Exploration 勘探	Co-Ag 钴银	2% Co NSR	Yes 是
Rusty Lake	iCobalt Ltd.	Ontario 安大略省	Exploration 勘探	Co-Ag 钴银	2% Co NSR	Yes 是
Professor & Waldman Properties <sup>2</sup>	70% Golden Deeps 30° New Found Gold	<sup>%</sup> Ontario 安大略省	Exploration 勘探	Co-Ag 钴银	2% Co NSR	Yes 是
North Canol Properties <sup>2</sup>	Fireweed Zinc Ltd.	Yukon 育空	Exploration 勘探	Ag-Pb-Zn-Co 银铅 锌钴	2% Co NSR	Yes 是
Sunset	Private Individuals 私人	British Columbia 卑诗省	Exploration 勘探	Cu-Zn-Co 铜锌钴	2% Co NSR	Yes 是

**Optionality on Fully Paid For Royalty Portfolio on Some of the World's Largest Undeveloped Nickel, Cobalt, Copper and Gold Reserves & Resources** 

可选择全额付清一些世界上最大的未开发镍、钴、铜、金储量和资源量权利金组合

# Overview of the Dumont Project and Royalty Dumont项目和权利金概况

#### ASSET OVERVIEW 资产概况

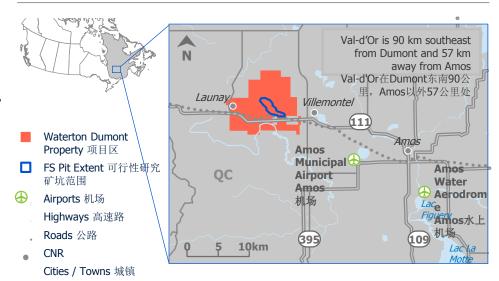
### Dumont Highlights 项目亮点

- One of the largest undeveloped nickel and cobalt reserves in the world 世界上最大的未开发镍和钴储 量之一
- Fully permitted, construction-ready 许可证全部到位, 准备开始建设
- Impacts and Benefits Agreement successfully negotiated with local First Nation 与当地原住民成功 签订了影响和利益共享协议
- Initial mine life of 30 years with upside 初期矿山寿 命30年,可能增加
- Reserves<sup>1</sup> of ~6.1 Billion lbs Ni and ~243 Million lbs Co 储量为61亿磅镍和2.43亿磅钴
- LOM annual production of 39kt Ni and 1.2kt Co, ramping up to 50kt Ni and 1.5kt Co in Phase II 矿 山寿命期内每年生产3.9万吨镍和1200吨钴,第二阶段产量提升到5万吨镍和1500吨钴
- LOM C1 cash cost in the low 2<sup>nd</sup> quartile cost curve at \$3.22/lb of payable nickel 矿山寿命期内C1现金成本落在成本曲线较低的第二四分之一内,每磅应付镍的成本为\$3.22

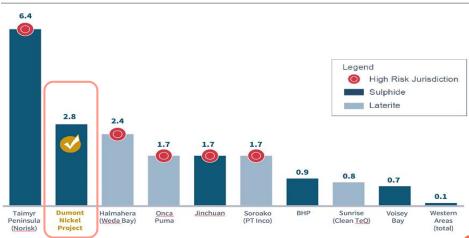
## Royalty Highlights 权利金亮点

Life-of-Mine 1.75% Net Smelter Returns (NSR)
Royalty 矿山寿命期内1.75%的净熔炼所得(NSR)权
利金

#### LOCATION MAP 位置图



#### NICKEL RESERVES BENCHMARKING 镍储量基准(MT NI 百万吨镍)



Source 来源: Waterton Global Res. Mgmt

# Overview of the Turnagain Project and Royalty Turnagain项目和权利金概况

#### TURNAGAIN HIGHLIGHTS 亮点

- Nickel-cobalt deposit, 100% owned by Giga Metals 镍钴矿床,由 Giga Metals 100%拥有
- Among the world's largest undeveloped nickel-cobalt sulphide deposits 属于世界上最大的未开发的镍钴硫化物矿床
- Low technical risk & significant exploration upside 技术风险低,勘 探上升空间大
- Ideally suited to be refined into Class 1 nickel and cobalt 非常适合 精制成1级镍和钴
- Targeting to be world's first carbon neutral nickel mine 目标是成为世界上第一个碳中和镍矿
- Engineering studies are underway: Targeting Bankable Feasibility Study by end of 2023 正在进行工程研究: 目标是在2023年底前完成银行可担保的可行性研究

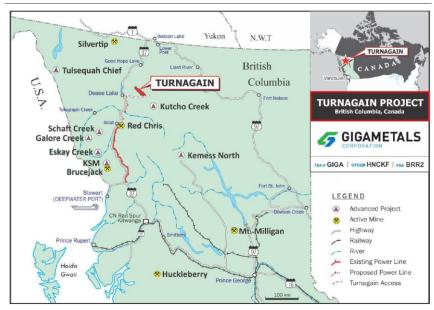
#### Nickel 28 INVESTMENT / Nickel 28 投资

- 2% Net Smelter Return ("NSR") royalty on all future nickel and cobalt production 所有未来的镍和钴产量有2%的净熔炼所得("NSR") 权利金
- Giga retains buyback option to repurchase 0.5% of the NSR for US\$20 million / Giga保留回购的权利,可能以2000万美元再购买 0.5%的NSR

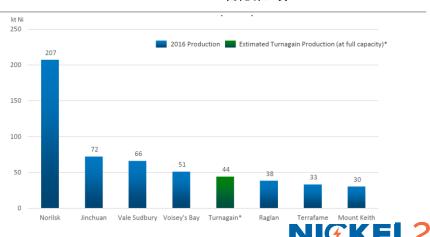
#### TURNAGAIN MINERALIZATION 矿化

- NI 43-101 Mineral Resource containing: / NI 43-101矿产资源量包括:
  - Measured & Indicated: 1,073 million tonnes @ 0.22% Ni & 0.013% Co (5.2 billion lb of Ni & 312 million lb of Co) 测定加指示资源量: 10.73亿吨,镍品位0.22%,钴0.013%(52亿磅镍和3.12亿磅钴)
  - Inferred: 1,142 million tonnes @ 0.22% Ni & 0.013% Co (5.5 billion pounds of Ni & 327 million pounds of Co) 推断资源量: 11.42亿吨,镍品位0.22%,钴0.013%(55亿磅镍和3.27亿磅钴)
- Less than 25% of the nickel prospective geology has been drilled to date 截至目前有镍矿前景的地质区域只钻探了不到25%

#### MINING FRIENDLY LOCATION 对采矿友好的地区



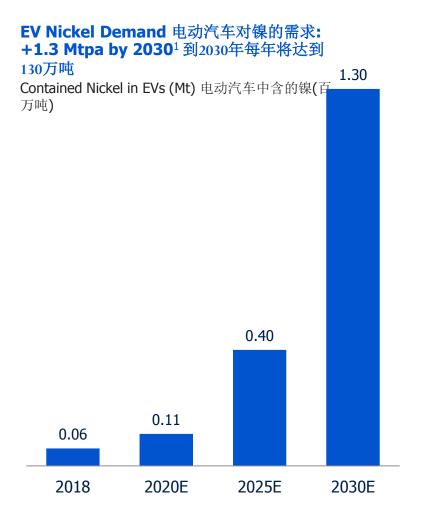
#### NICKEL SULPHIDE OPERATIONS 硫化镍业务



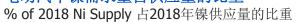


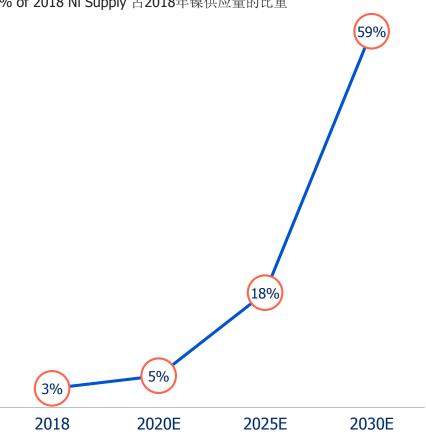
# **Nickel's Importance in the Electric Vehicle Industry**

镍在电动汽车行业的重要性









Source: Glencore estimates, Wood Mackenzie, CRU, BNEF 来源:嘉能可估测、伍德麦肯兹、英国商品研究机构、彭博新能源财经

(1) Does not include the nickel required for other parts of the EV supply chain including energy storage systems 不包括电动车供应链其他部分,包括储能系统中所需的镍

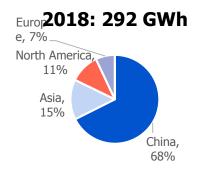


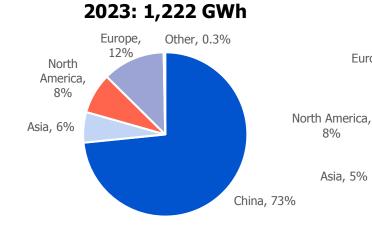
## Lithium Ion Megafactory Capacity Growth 锂离子超级工厂的产能增长

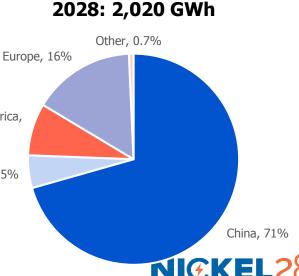
## Global Lithium Ion Megafactory Capacity 全球锂离子超级工厂产能



## Growth in Lithium Ion Megafactory Capacity by Region 锂离子超级工厂产能按地区增长







Source 来源: Benchmark Mineral Intelligence

# Nickel Capital Intensity 镍的资本密集度

- Capital intensity has averaged between US\$60k US\$100k per tonne of annual nickel capacity
- 镍的年产能每吨平均资本密集度在6万-10万美元之间

## Nickel Laterite Capital Intensity 镍红土矿资本密集度



Investment of \$50 - \$100 Billion Required to Supply 1 - 1.5 Mtpa By 2035 需要投资\$500亿-\$1000亿,才能确保到2035年每年100万吨-150万吨的供应

NICKEL?

# Nickel 28 Investment Highlights Nickel 28投资亮点

- Ramu generating substantial free cash flow / Ramu产生可观的自由现金流
- Multiple sources of upside associated with Ramu JV interest 与Ramu合资企业利益相关的多个上升来源
  - Potential doubling of capacity at no cost to Nickel 28 if we choose to be diluted 如果我们选择被稀释, Nickel 28的产能可能会翻倍,而无需增加成本
  - Significant exploration upside 巨大的勘探上升空间
  - JV interest increases from 8.56% to 11.3% when JV loan is repaid to MCC 当合 资公司贷款偿还给中国中冶后,在合资公司的股份将由8.56%增加到11.3%。
- Significant leverage to Nickel and Cobalt prices 对镍和钴价有重要的杠杆
- Free optionality on fully paid for royalty portfolio 全额支付权利金组合的自由选择权
- Nickel 28 expecting to receive significant dividends from Ramu in 2022 / Nickel 28预计 将在2022年从Ramu获得高额分红





# **Ramu Reserves and Resources** Ramu储量和资源量

## Ore Reserves 矿石储量

As at December 31, 2019	(Mt 百万吨)	Nickel 镍	Cobalt 钴
截至2019年12月31日		(%)	(%)
Proven 已探明储量	21	0.91	0.10
Probable 基本探明储量	33	0.85	0.09
Total Reserves 总储量	54	0.88	0.09

## Mineral Resources 矿产资源量

As at December 31, 2019 截至2019年12月31日		Nickel 镍	Cobalt 钴
	(Mt 百万吨)	(%)	(%)
Measured 测定资源量	77	0.86	0.09
Indicated 指示资源量	67	0.83	0.09
Measured & Indicated 测定加指示资源量	145	0.84	0.09

Inferred 推断资源量	21	0.90	0.10
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Notes: 注释:

- 1. Prepared in accordance with JORC Code by Sinomine Resource Group Co. Ltd. for MCC 由Sinomine Resource Group Co. Ltd. 为中国中冶准备,符合矿产 资源和矿石储量报告规范(JORC Code)
- 2. The Ni cut off grade is at 0.5% Ni, and the minimum mineable thickness is at 0.5m 镍的边界品位为0.5%, 最小可采厚度为0.5米
- 3. Any computational inconsistences are due to rounding 计算上的任何不一致是由于四舍五入的原因
- 4. Ore Resources (dry) represent the -2mm economic portion of resource mineralization in the rocky saprolite 矿石资源量(干矿)为岩质腐泥岩资源矿化的-2毫米 经济部分
- 5. The resource estimation is updated up to December 31, 2019 资源量估测最近一次更新是2019年12月31日
- Mineral resources are reported inclusive of ore reserves 矿产资源量中包含矿石储量
- 7. Mineral resources that are not mineral reserves do not have demonstrated economic viability 矿产资源量不同于矿产储量,不具备经济可行性

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# Leadership Team Overview 领导团队概况









## **Anthony Milewski** Chairman of the Board 董事会主席

- Distinguished leader in the metals & mining industry, having been a director, advisor, founder, or investor in multiple mining companies 金属和采矿行业杰出的领导者,是多家矿业公司的董事、顾问、创始人或投资者
- Former Chairman & CEO of Cobalt 27 Capital Corp. / Cobalt 27 Capital Corp.前董事会主席兼首席执行官

#### **Justin Cochrane** President & Chief Executive Officer 总裁兼首席执行官

- 20 years of royalty and stream financing, M&A, and corporate finance experience / 20年权利金和产量流转融资、 并购以及企业融资经验
- Prior to joining Nickel 28, Mr. Cochrane served as President and COO of Cobalt 27 Capital Corp. and Executive VP and Head of Corporate Development for Sandstorm Gold Ltd. 加入Nickel 28之前, Cochrane先生曾担任Cobalt 27 Capital Corp.的总裁兼首席运营官,以及Sandstorm Gold Ltd.的执行副总裁兼企业发展主管 Martin Vydra Head of Strategy 战略主管
- Widely recognized as an expert in nickel and cobalt extraction, processing and refining 镍和钴提取、加工和精炼领域公认的专家
- Over 31 years of technical and marketing experience with Sherritt International Corporation, a leader in nickel and cobalt mining在 镍和钴矿开采领域的领导者Sherritt International Corporation拥有超过31年的技术和销售经验

#### Conor Kearns Chief Financial Officer 首席财务官

- Former Vice-President of Finance of Cobalt 27 Capital Corp. / Cobalt 27 Capital Corp.前财务副总裁
- Previously served as CFO of EFT Canada, an electronic payments business 曾任电子支付企业EFT Canada首席财务官

#### Craig Lennon Head of Asia Pacific 亚太区负责人

- 20 years of mining exploration and development experience, former Managing Director and CEO of Highlands Pacific Limited / 20年矿业勘探和开发经验,曾任Highlands Pacific Limited董事总经理兼首席执行官
- Previously worked with KPMG in Australia, qualified as a Chartered Accountant 曾在澳大利亚毕马威会计师事务所工作,是一名持证的特许会计师
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